

Grant No. 31
35 - Ministry of Religious Affairs
Medium Terms Expenditure

(Taka in Thousands)

| Description | Budget 2017-18 | Projection | |
|-----------------|-------------------|------------|---------|
| | | 2018-19 | 2019-20 |
| Non-Development | | | |
| Development | | | |
| Total | | | |
| | | | |
| Revenue | | | |
| Capital | | | |
| Total | | | |

1.0 Mission Statement and Major Functions**1.1 Mission Statement**

Establish liberal, harmonized and collective society by fostering religious values and ethics.

1.2 Major Functions

- 1.2.1. Extending the overall co-operation and providing grants, as well as financing the activities to implement the development activities of the Islamic Foundation, Waqf Administration, Hindu, Buddhist & Christian Religious Welfare Trusts;
- 1.2.2. Dealing with all matters relating to Hajj and Umrah, including announcement of Hajj policy and Hajj Package, signing of bi-lateral Hajj agreement and management of residential accommodation for Hajj pilgrims and religious delegations to and from foreign countries;
- 1.2.3. Providing assistance to maintain and operate Waqf and Debouttare states/properties;
- 1.2.4. Assisting research and publications in the field of religion and providing co-operation in the management of charitable institutions;
- 1.2.5. Arranging and participating in international conferences, seminars and dialogues on matters relating to religion and establishing contacts, relations, improving relations and signing contracts, agreements, conventions with different countries and international organisations/institutions;
- 1.2.6. Ensuring social development, conducting research, preventing corruption and terrorism, strengthening fraternity and religious harmony by encouraging different activities of religious organisations;
- 1.2.7. Providing grants-in-aid including reforms of different religious organisations and institutions, matters relating to moon sighting and celebration of important occasions;
- 1.2.8. Supporting the destitute for their rehabilitation with financial assistance.

2.0 Medium Term Strategic Objectives and Activities

| Medium-Term Strategic Objectives | Activities | Implementing Departments/Agencies |
|--|--|---|
| 1 | 2 | 3 |
| 1. Building a society based on religious and moral values | ♦ Publicity of the Holy Quran through digitization | ♦ Secretariat |
| | ♦ Providing pre-school and religious education to children | ♦ Islamic Foundation ♦ Hindu Religious Welfare Trust ♦ Buddhist Religious Welfare Trust |
| | ♦ Teaching adolescents the Holy Quran | ♦ Islamic Foundation |
| | ♦ Providing basic training to the teachers and persons concerned | ♦ Islamic Foundation ♦ Hindu Religious Welfare Trust |
| | ♦ Providing religious education including basic literacy to the adults | |
| | ♦ Conducting life cycle education (library) programme | |
| | ♦ Distribution of free of cost text books and educational materials | ♦ Islamic Foundation ♦ Hindu Religious Welfare Trust ♦ Buddhist Religious Welfare Trust |
| | ♦ Providing training to religious personalities on socio-economic issues | |
| | ♦ Arranging inter-religion dialogues, workshops, seminars and discussion meetings | ♦ Islamic Foundation ♦ Hindu Religious Welfare Trust |
| ♦ Research and publication of religious books | ♦ Islamic Foundation ♦ Hindu Religious Welfare Trust | |
| 2. Efficient Hajj Management | ♦ Improvement of Hajj and Umrah management & sending Hajj delegations including medical teams | ♦ Secretariat ♦ Hajj Offices (Dhaka and Mecca) |
| | ♦ Issuance and renewal of licences to Hajj and Umrah agencies | ♦ Secretariat |
| | ♦ Providing training to Hajj guides | |
| 3. Developing the infrastructure of religious institutions and organizations and improving management standard | ♦ Identification, maintenance and preparation of database of Waqf estates and Debouttar properties ♦ Auditing of Waqf estates' activities | ♦ Bangladesh Waqf Administration |
| | ♦ Digitization of the activities of Islamic Foundation | ♦ Islamic Foundation |
| 4. Socio economic development of the destitute and religious personalities/institutions | ♦ Providing grants-in-aid to religious institutions | ♦ Secretariat ♦ Bangladesh Waqf Administration ♦ Hindu Religious Welfare Trust ♦ Buddhist Religious Welfare Trust ♦ Christian Religious Welfare Trust |
| | ♦ Providing grants-in-aid to the poor | ♦ Secretariat |

| Medium-Term Strategic Objectives | Activities | Implementing Departments/Agencies |
|----------------------------------|---|---|
| 1 | 2 | 3 |
| | and destitute | ♦ Hindu Religious Welfare Trust |
| | ♦ Providing grants-in-aid for celebration of Durgapuja | ♦ Buddhist Religious Welfare Trust ♦ Christian Religious Welfare Trust |
| | ♦ Collection of Zakat and providing grants in aid to the poor and the destitute ♦ Providing medical services to remote areas through Islamic Mission | ♦ Islamic Foundation |

3.0 Poverty and Gender Reporting

3.1 Impact of Strategic Objectives on Poverty Reduction and Women's Advancement

3.1.1 Building a society based on religious and moral values

Impact on Poverty Reduction: About 79,250 teachers will be appointed to teach children pre-primary and religious education. As many as one crore two lakh children (boys and girls) will receive quality education. This will help in reducing poverty in future. In addition, it will contribute to the improvement of law and order situation by preventing terrorism and fanaticism.

Impact on Women's Advancement: Introduction of pre-school and religious education will further increase participation of female children. This will increase their social awareness and security. Women's employment opportunities will increase in different education centres. Women's participation in post-literacy and continuing education courses will be ensured through prioritizing women's participation in such courses.

3.1.2 Efficient Hajj management

Impact on Poverty Reduction: No direct impact. Development of IT services and Hajj management will create temporary employment opportunities for qualified poor people of the country.

Impact on Women's Advancement: For ensuring proper services to female hajj pilgrims, every year a large number of female members are included in various hajj delegations. It has a positive impact on women's advancement.

3.1.3 Developing the infrastructure of religious institutions and organizations and improving management standards

Impact on Poverty Reduction: Efficient and effective maintenance of Waqf estates and Debouttar property will help create employment opportunities for the poorer section of the community enhancing opportunities for higher income. This will have an impact on poverty reduction.

Impact on Women's Advancement: Development work of Waqf estates' and Debouttar properties management development activities will create some job opportunities for women. This will contribute to generation of income. Indirectly, women will also be benefited because of the development works in religious institutions.

3.1.4 Socio-economic development of the destitute and religious personalities/institutions

Impact on Poverty Reduction: Money collected through Zakat fund will be given to the extremely poor and destitute people as financial assistance intended to make them self-reliant. This will have a direct impact on poverty reduction.

Impact on Women's Advancement: Zakat money given to destitute for self-sufficiency will play a direct role in making extremely poor and destitute women to become self-sufficient. Women's status in the family as well as in the society will improve because of their capacity to generate income. This will certainly serve the purpose of women advancement agenda.

3.2 Poverty Reduction and Women's Advancement Related Spending

(Taka in Thousands)

| Particulars | Budget 2017-18 | Projection | |
|-------------------|-------------------|------------|---------|
| | | 2018-19 | 2019-20 |
| Poverty Reduction | | | |
| Gender | | | |

4.1 Priority Spending Areas/Programmes

| Priority Spending Areas/Programmes | Related Strategic Objectives |
|--|--|
| <p>1. Providing pre-school and religious education to the children</p> <p>This programme is very effective in making children eligible for getting admission to primary schools. For this reason, this programme has been accorded the highest priority in the ministry.</p> | <ul style="list-style-type: none"> ♦ Building a society based on religious and moral values |
| <p>2. Providing training to religious personalities on socio-economic issues</p> <p>Trained religious personalities will be able to contribute to socio-economic development and anti-terrorist activities. Considering this, this programme has been accorded priority.</p> | <ul style="list-style-type: none"> ♦ Building a society based on religious and moral values |
| <p>3. Improvement of Hajj and Omrah management and sending medical team and other delegation</p> <p>Appropriate services shall be provided to ensure proper performance of Hajj through use of modern technology of online registration and visa lodgement system. This has given due importance to bring dynamism in the Hajj process through provision of training to the Hajj Agencies, Hajj Guides and Hajj performer and also sending Hajj delegation including the medical team for providing required services to the Hajj pilgrims.</p> | <ul style="list-style-type: none"> ♦ Efficient Hajj management |
| <p>4. Research and publication of religious books</p> <p>This area has been given priority in order to promote people's morality and values through research and publication of religious books.</p> | <ul style="list-style-type: none"> ♦ Building a society based on religious and moral values |
| <p>5. Providing grants-in-aid to religious institutions</p> <p>This area has been prioritized for bringing dynamism in post-literacy activities and developing reading habits through establishment of religious institution-based library and continuing education courses for socio-economic and moral development of the people.</p> | <ul style="list-style-type: none"> ♦ Socio economic development of the destitute and religious personalities/institutions |
| <p>6. Providing grants in aid to the poor and destitute for self-reliance</p> <p>It is an imperative to take initiatives for increasing participation in labour market by turning people into skilled manpower through technical and vocational education. In addition, providing medical services to the poor in the far-flung areas of the country is also socially important. From this point of view, these activities have been accorded priority.</p> | <ul style="list-style-type: none"> ♦ Socio economic development of the destitute and religious personalities/institutions |

4.2 Medium Term Expenditure Estimates and Projection (2017-18 to 2019-20)

4.2.1 Expenditure by Department/Agencies/Operational Units

(Taka in Thousands)

| Description | Budget | Revised | Budget 2017-18 | Projection | |
|-------------|---------|---------|-------------------|------------|---------|
| | 2016-17 | | | 2018-19 | 2019-20 |
| | | | | | |

4.2.2 Expenditure by Economic Group Wise

(Taka in Thousands)

| Economic Group | Description | Budget | Revised | Budget 2017-18 | Projection | |
|----------------|-------------|---------|---------|-------------------|------------|---------|
| | | 2016-17 | | | 2018-19 | 2019-20 |
| | | | | | | |

5.0 Key Performance Indicator (KPIs)

| Indicator | Related Strategic Objectives | Unit | Revised Target | Actual | Target | Revised Target | Medium Term Targets | | |
|---|------------------------------|------------------------------|----------------|--------|---------|----------------|---------------------|---------|---------|
| | | | 2015-16 | | 2016-17 | | 2017-18 | 2018-19 | 2019-20 |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| 1. Coverage of pre-primary and religious education * | 1 | % | 11.00 | | 11.78 | | 12.00 | 12.00 | |
| 2. Involving the religious personalities in socio-economic activities through providing training ** | 1 | % | 2.66 | | 2.80 | | 3.00 | 3.00 | |
| 3. Development of religious institutions | 3 | % | 3.33 | | 3.67 | | 3.90 | 3.90 | |
| 4. Upgrading Hajj services *** | 2 | No of Pilgrims (in thousand) | 106 | | 113 | | 118 | 123 | |

* Number of children aged between 3-6 years: 1, 27, 29,499

** Number of religious personalities: 2, 50,000

*** Number of Hajj pilgrims in FY2009-10: 58,000

6.0 Recent Achievements, Activities, Output Indicators and Targets and Expenditure Estimates of the Departments/Agencies

6.1 Secretariat

6.1.1 Recent Achievements: The Revised National Hajj Policy 2014 has been issued for improvement of Hajj management. ICT based Hajj management has also been introduced. During the last 3 years, Tk.34.20crore has been disbursed grants-in-aid for repair and maintenance of 30,450 mosques, temples, maths, ashrams, pagodas, buddhist temples, graveyards, shashans, cemeteries, etc. Around 12,800 religious personalities were given training to create awareness for human resource development. In addition, as many as 5,740 destitutes were given financial assistance for self-employment.

6.1.2 Activities, Output Indicators and Targets

| Activities | Output Indicator | Related Strategic Objectives | Unit | Revised Target | Actual | Target | Revised Target | Medium Term Targets | | |
|---|--|------------------------------|-------------------|----------------|--------|---------|----------------|---------------------|---------|---------|
| | | | | 2015-16 | | 2016-17 | | 2017-18 | 2018-19 | 2019-20 |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 |
| 1. Publicity of the Holy Quran through digitization | Beneficiary readers (website visitors) | 1 | Person (Thousand) | 700 | | 900 | | 950 | 950 | |
| 2. Improvement of Hajj & Umrah management & sending Hajj delegation including medical teams | Hajj performed by pilgrims. | 2 | Person (Thousand) | 106 | | 113 | | 118 | 123 | |
| | Representatives | | Person | 370 | | 340 | | 350 | 360 | |
| 3. Issuance and renewal of licences to Hajj & Umrah agencies. | License issued/renewed | 2 | Number | 1160 | | 1160 | | 1160 | 1160 | |

| Activities | Output Indicator | Related Strategic Objectives | Unit | Revised Target | Actual | Target | Revised Target | Medium Term Targets | | |
|--|---|------------------------------|-------------------|----------------|---------|---------|----------------|---------------------|-------|----|
| | | | | 2015-16 | 2016-17 | 2017-18 | 2018-19 | 2019-20 | | |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 |
| 4. Providing training to Hajj Guides | Trained Hajj Guides | 2 | Number (Thousand) | 105 | | 120 | | 125 | 125 | |
| 5. Training on Hajj affairs | Trained agency representatives, and Hajj pilgrims | 2 | Number | 3500 | | 3600 | | 3800 | 4000 | |
| 6. Providing grants-in-aid to religious institutions | Religious institutions received grants | 4 | Number (Thousand) | 12.00 | | 13.00 | | 14.00 | 14.50 | |

6.1.3 Medium Term Expenditure Estimates by Operational Unit, Programmes and Projects

(Taka in Thousands)

| Name of the Operational Unit/Programme/ Project | Related Activity | Actual 2015-16 | Budget | Revised | Medium Term Expenditure Estimates | | |
|---|------------------|----------------|---------|---------|-----------------------------------|---------|---|
| | | | 2016-17 | 2017-18 | 2018-19 | 2019-20 | |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 |
| | | | | | | | |

6.2 Islamic Foundation

6.2.1 Recent Achievements: During the last 3 years, 38 lakh 57 thousand children were provided pre-primary and religious education. 15,180 religious personalities were given training on socio-economic development issues. Besides this, 3,876 officers, staffs and religious personalities were given computer training. 285 research papers and Islamic books were published for the development of people's moral values. With a view to reducing poverty, employment opportunities have been created by providing interest-free loans to 3,430 imams and moajjins and financial assistance to 3,920. Financial assistance also provided to 10,973 persons person from Zakat Fund. In addition, 4,080 women were given training on sewing and 576sewing machines were distributed. 256 seminars on anti- drugs and dowry-free marriages, 597 programs to celebrate Eid-e-Miladunnabi, 2,236 tafsirmahfils and 10,014 educational competition programs were also organizedduring this period. In the remote areas of the country, 15.07lakhpious Muslims were taught holy Quran in their local mosques.

6.2.2 Activities, Output Indicators and Targets

| Activities | Output Indicator | Related Strategic Objectives | Unit | Revised Target | Actual | Target | Revised Target | Medium Term Targets | | |
|---|--|------------------------------|-----------------------------|----------------|---------|---------|----------------|---------------------|-------|----|
| | | | | 2015-16 | 2016-17 | 2017-18 | 2018-19 | 2019-20 | | |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 |
| 1. Providing pre-school and religious education to children | Pre-school, religious and moral education provided | 1 | No. of children in thousand | 780 | | 900 | | 930 | 960 | |
| 2. Teaching adolescents the Holy Quran | Holy Quran Teaching provided | 1 | No. of children in thousand | 798 | | 1022 | | 1046 | 1435 | |
| 3. Providing basic training to the teachers and persons concerned | Training | 1 | Person (thousand) | 51 | | 60 | | 67 | 74 | |
| 4. Providing religious education including basic literacy to the adults | Person Benefitted | 1 | Person (Thousand) | 19 | | 19 | | 19 | 19 | |
| 5. Conducting life cycle education (library) programme | Persons benefitted | 1 | Person (lakh) | 34 | | 40 | | 45 | 50 | |
| 6. Distribution of free of cost text books and educational materials | Students benefitted | 1 | Person (lakh) | 16.57 | | 19.41 | | 21.95 | 24.14 | |
| 7. Providing training to religious personalities on socio-economic issues | Imams trained | 1 | Person (thousand) | 5.60 | | 6.00 | | 6.20 | 6.50 | |
| 8. Arranging inter-religion dialogue, workshop, seminar and discussion meetings | Workshops/ seminars | 1 | number | 563 | | 575 | | 580 | 585 | |

| Activities | Output Indicator | Related Strategic Objectives | Unit | Revised Target | Actual | Target | Revised Target | Medium Term Targets | | |
|--|--------------------|------------------------------|-------------------|----------------|---------|---------|----------------|---------------------|------|----|
| | | | | 2015-16 | 2016-17 | 2017-18 | 2018-19 | 2019-20 | | |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 |
| 9. Research and publication of religious books | Books published | 1 | Number | 230 | | 250 | | 265 | 275 | |
| 10. Digitization of the activities of Islamic Foundation | Digitized Office | 3 | Number | 103 | | 103 | | 103 | 103 | |
| 11. Collection of Zakat and providing grants in aid to the poor and the destitute for self- reliance | Collected Zakat | 4 | Taka in crore | 2.40 | | 3.00 | | 3.20 | 3.40 | |
| | Persons benefitted | | Person (thousand) | 14 | | 20 | | 25 | 30 | |
| 12. Providing medical services to remote areas through Islamic Mission | Persons benefitted | 4 | Person (thousand) | 950 | | 1,000 | | 1100 | 1200 | |

6.2.3 Medium Term Expenditure Estimates by Operational Unit, Programmes and Projects

(Taka in Thousands)

| Name of the Operational Unit/Programme/ Project | Related Activity | Actual 2015-16 | Budget | Revised | Medium Term Expenditure Estimates | | |
|---|------------------|----------------|---------|---------|-----------------------------------|---------|---|
| | | | 2016-17 | 2017-18 | 2018-19 | 2019-20 | |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 |
| | | | | | | | |

6.3 Hajj Offices (Dhaka & Mecca)

6.3.1 Recent Achievements: During the last three years, 2 lakh 91 thousand hajj pilgrims and 45 thousand Umrah pilgrims have been provided necessary services, enabling them to perform their hajj properly. For effective hajj management using ICT, SMS service and interactive website (www.hajj.gov.bd) have been introduced to enable pilgrims to obtain necessary information when required. Further, a bulletin used to be published every day during hajj period. In order to ensure drinking water in Hajj camp, deep tube well has been installed. Sound system of the Hajj camp mosque has also been modernised during this period. About 1.73 lakh Hajj pilgrims were given medical services through KIOSK machine at Mecca and Madina since 2013.

6.3.2 Activities, Output Indicators and Targets

| Activities | Output Indicator | Related Strategic Objectives | Unit | Revised Target | Actual | Target | Revised Target | Medium Term Targets | | |
|--|------------------|------------------------------|-------------------|----------------|---------|---------|----------------|---------------------|-----|----|
| | | | | 2015-16 | 2016-17 | 2017-18 | 2018-19 | 2019-20 | | |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 |
| 1. Formulation of Hajj policy, improvement of Hajj & Umrah managements & sending of Hajj representatives with medical team | Hajj service | 2 | Person (thousand) | 106 | | 113 | | 118 | 123 | |
| | Umrah service | | | 15 | | 17 | | 18 | 20 | |

6.3.3 Medium Term Expenditure Estimates by Operational Unit, Programmes and Projects

(Taka in Thousands)

| Name of the Operational Unit/Programme/ Project | Related Activity | Actual 2015-16 | Budget | Revised | Medium Term Expenditure Estimates | | |
|---|------------------|----------------|---------|---------|-----------------------------------|---------|---|
| | | | 2016-17 | 2017-18 | 2018-19 | 2019-20 | |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 |
| | | | | | | | |

6.4 Bangladesh Waqf Administration

6.4.1 Recent Achievements: As per section 71 of the Waqf Ordinance 1962, listed Waqf estates to pay subscription at the rate of 5% on their net income. Accordingly, a total of Taka 16 crore was realised from 21,464 Waqf estates listed with Waqf Administration. 1232 Waqf estates have been enlisted newly. A total of Tk. 19.00 lakh were provided as grants-in-aid for repair and maintenance of mosques.

6.4.2 Activities, Output Indicators and Targets

| Activities | Output Indicator | Related Strategic Objectives | Unit | Revised Target | Actual | Target | Revised Target | Medium Term Targets | | |
|---|----------------------------|------------------------------|-------------------|----------------|---------|---------|----------------|---------------------|------|----|
| | | | | 2015-16 | 2016-17 | 2017-18 | 2018-19 | 2019-20 | | |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 |
| 1. Identification of Waqf estates & Debouttar properties, their maintenance & preparation of database | New enlisted estates | 3 | Number | 215 | | 220 | | 225 | 230 | |
| 2. Auditing the activities of the Waqf estates, its | Audited estates | 3 | Number (thousand) | 2.50 | | 2.70 | | 2.80 | 3.00 | |
| 3. Providing grants-in-aid to religious institutions | Repaired Mosques/ madrasas | 4 | Number | 50 | | 52 | | 54 | 55 | |

6.4.3 Medium Term Expenditure Estimates by Operational Unit, Programmes and Projects

(Taka in Thousands)

| Name of the Operational Unit/Programme/ Project | Related Activity | Actual 2015-16 | Budget | Revised | Medium Term Expenditure Estimates | | |
|---|------------------|----------------|---------|---------|-----------------------------------|---------|---|
| | | | 2016-17 | 2017-18 | 2018-19 | 2019-20 | |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 |
| | | | | | | | |

6.5 Hindu Religious Welfare Trust

6.5.1 Recent Achievements: A total of Taka 5 crore 23 lakh was distributed as grants-in-aid to repair 3,886 religious institutions which also include financial assistance to 2,205 destitutes during last three years. An amount of Tk. 4 crore 50 lakh was distributed to 45,000 Puja Mondops (worship places) 5,13,750 children and adults received education through 5,250 educational institutions established in all 64 districts of the country under the Temple-based Child and Adult Education project (3rd phase) implemented by the Trust. Furthermore, 195 events were organized to celebrate/observe various national and religion-based events.

6.5.2 Activities, Output Indicators and Targets

| Activities | Output Indicator | Related Strategic Objectives | Unit | Revised Target | Actual | Target | Revised Target | Medium Term Targets | | |
|--|--|------------------------------|-------------------|----------------|---------|---------|----------------|---------------------|------|----|
| | | | | 2015-16 | 2016-17 | 2017-18 | 2018-19 | 2019-20 | | |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 |
| 1. Providing pre-school and religious education to children | Students received pre-school and Hindu religious education | 1 | Number (thousand) | 156 | | 165 | | 165 | 165 | |
| 2. Distribution of free of cost text books and educational materials | Number of beneficiaries | 1 | Number (thousand) | 177 | | 177 | | 177 | 177 | |
| 3. Providing training to religious personalities on socio-economic issues | Person Benefited | 1 | Number (thousand) | 5.00 | | 7.00 | | 9.00 | 8.50 | |
| 4. Arranging inter-religion dialogue, workshop, seminar and discussion meeting | Workshops/ seminars | 1 | Number | 135 | | 140 | | 140 | 150 | |
| 5. Research and Publication of religious books | Books published | 1 | Number (Thousand) | 1 | | 5 | | 5 | 5 | |
| 6. Providing grants-in-aid to religious institutions | Moths/ temples/ ashrams repaired | 4 | Number | 1650 | | 1750 | | 2000 | 2100 | |
| 7. Providing grants-in-aid to the poor destitute | No. of beneficiaries | 4 | Number | 950 | | 1000 | | 1100 | 1150 | |
| 8. Providing grants-in-aid for celebration of Durgapuja | Worship places of Durgapuja benefited | 4 | Number (Thousand) | 20 | | 21 | | 21.5 | 22 | |

